





What Guides Us

Our Mission: To improve the health of our patients and communities.

Our Vision: Equity and excellence for everyone, every time

Our Values: To Make a Positive Difference — Community, Integrity, Respect, Compassion, Learning, Excellence (CIRCLE).

You Gave the Gift of Health—Every Day

Dear Friends,

Health is the greatest gift we can give each other. At Cambridge Health Alliance, your generosity turns that belief into action.

As a safety-net health system, CHA serves communities that too often face barriers to care—living with limited resources, identifying as an ethnic or racial minority, and speaking dozens of languages other than English. With your partnership, we are breaking down those barriers and ensuring that equity and excellence go hand in hand.

Your support strengthens all that we do. Together, we provide compassionate care in our hospitals, clinics, schools, and neighborhoods; advance research that reshapes practice far beyond CHA; and train the next generation of providers through partnerships with Harvard Medical School and other leading institutions. These three pillars—patient and community care, research, and medical training—stand stronger because of you.

On behalf of our patients, staff, and communities, thank you for your commitment to this work. Together, we are ensuring that the gift of health is given to all in our communities.

With gratitude,

Assaad J. Sayah, MD

President & CEO,

Cambridge Health Alliance

Commissioner of Public Health,

City of Cambridge

Associate Professor,

Harvard Medical School



CHA at a Glance

The CHA Model—The way health care should be

Informed by evidence-based care and research, we provide the care people need throughout their lives by integrating health and wellness and addressing community needs.

CHA locations in the Boston Metro-North region

CHA Cambridge Hospital

CHA Everett Hospital

CHA Somerville Campus

CHA Birth Center, Cambridge

CHA Broadway Care Center, Somerville

CHA Cambridge Family Health North

CHA East Cambridge Care Center

CHA Everett Care Center

CHA Malden Care Center

CHA One Cabot Care Center, Medford

CHA Revere Care Center

CHA Windsor Street Care Center, Cambridge

CHA Cambridge Teen Health Center

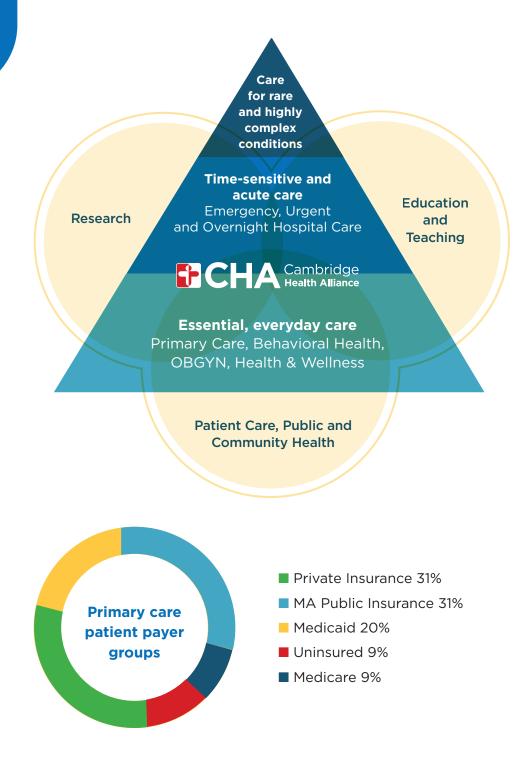
CHA Everett Teen Health Center

CHA Malden Teen Health Center

CHA Somerville Teen Connection

CHA Community Behavioral Health Center, Cambridge

CHA Community Behavioral Health Center, Malden



150,000 Patients





727 Doctors



2 Acute care hospitals



1 Child and adolescent psychiatry inpatient center



Primary care practices

4 Teen health centers







Beds in service

80 Active

grants



650,000

Language encounters a year



Languages interpreted for patients and providers



474
Staff with faculty appointments at Harvard or Tufts medical schools

184

Students trained in medicine, psychology, dentistry, pharmacy, public health, and social work



2 Top-Tier Specialty Care Affiliations
Beth Israel Deaconess Medical Center
Mass General Brigham for Children

4

First-Class Academic Affiliations

Harvard Medical School Harvard School of Dental Medicine Harvard T.H. Chan School of Public Health Tufts University School of Medicine



Patient Care

You Made Compassionate, Equitable Care Possible

Because of you, 150,000 neighbors received the care they needed most this year.

Every patient is welcomed at CHA with **respect, compassion,** and **care** in their own language. From delivering babies in our **award-winning maternity center** to providing **nationally recognized primary, behavioral health, emergency, surgical, and specialty care,** your support makes excellent care possible. With more than 650,000 interpreter encounters each year in 70 languages, you help make health care accessible. And as the last public health care system in Massachusetts, CHA stands as a **trusted safety net,** ensuring **equity and excellence** for everyone, every time.

Going Above and Beyond for a Family in Crisis

When Eric and his wife Laura rushed their 20-year-old son Jason to the CHA Cambridge Hospital Emergency Department one night in March, they were desperate for help. Jason, who is non-verbal and lives with autism and intellectual disability, had been spiraling into dangerous self-injurious behavior. At school it sometimes took four people to restrain him. At home there were only three family members. "It was escalating to a point where it was too dangerous for my family," Eric recalled. "I knew we couldn't keep him safe anymore."

For more than a year, the family had been seeking help at hospitals across the region. But Jason had fallen through the cracks: too old for pediatric care, not yet transitioned into adult services, and with no supports in place at home for the patient and family. Eric had even left his career to be a full-time caregiver.

When Jason arrived at CHA, the care team quickly realized that sending him home wasn't an option. A special huddle was called, bringing together psychiatry, emergency medicine, case management, nursing leaders, and hospitalists to develop a plan. There was only one specialized facility in the state that could address Jason's needs, but placement was not going to be easy. The course of action became clear: because Jason was a danger to himself, he could not be discharged. With no appropriate inpatient unit at CHA for his complex needs, he would remain safely in the emergency department until a bed became available at the specialized facility.



"It was so clear that everyone cared. They were passionate about what they did, and you could sense it."

Eric, Patient's father



Top 10 Hospital in the Nation for Health Equity



29 CHA Physicians Named Boston Top Doctors



Recognized as a Leader in Surgical Quality



Named One of the Best Maternity Hospitals in the Nation



Named LGBTQ+ Healthcare Equality Leader From that moment, CHA went all in. Nurses cared for Jason around the clock, helping him shower, calming him during outbursts, and creating communication boards so he could express his needs. They also cared for Eric, making sure he had food, breaks, and even a bed in the room beside his son. Most memorably, staff took Jason outside for fresh air and a game of basketball—his favorite activity. "Everyone was so nice and so generous with their time," Eric said. "They really met him where he was at, and that was so touching to see."

Meanwhile, the CHA team convened a remarkable meeting that brought every part of Jason's care network to the table—his father, his primary care team, representatives from his school, state partners, and community-based services. Together, they mapped out how to support Jason and his family in the short term and set him on the path to long-term residential treatment. Through it all, Eric felt the dedication of CHA's staff: "It was so clear that everyone cared. They were passionate about what they did, and you could sense it."

Amid all this, the case manager noticed something else: Eric had been carrying the full weight of Jason's care with no outside support. She introduced him to the idea of working with a case manager through their insurance. "I didn't even know such a thing existed," Eric said. "That was another burden I didn't have to carry myself. It made a huge difference."

After eight days of tireless teamwork and advocacy, Jason was finally admitted to the facility that could manage his needs. From there, the path opened to long-term residential treatment—the level of care his family had been desperately seeking.

The transformation has been profound. Jason now receives 24/7 care in a safe environment where he is thriving. He comes home for visits, but no longer lives in daily crisis. For Laura, the constant fear has lifted. For their daughter Claire, it means freedom to focus on graduate school. And for Eric, it means the chance to re-enter the workforce after 18 months as a full-time caregiver. "The whole trajectory of our lives has changed so much," he said.

Looking back, Eric is convinced that the care his family received at CHA made all the difference. "It's a wonderful resource that deserves as much support as possible," he shared. "Donors should know their generosity truly changes lives. For us, it was pivotal—it set Jason on a path where he can thrive."

Community Health

Your Gift Reaches Every Corner of Our Communities

From fresh produce for families to care on the streets and in schools, your generosity fosters better health where people live, learn, and grow.

CHA continued to bring "Care to the People" across our communities this year. With your assistance, the Department of Community Health improved health and reduced health inequities through education, community assessments, and clinical services. You helped deliver medical and mental health care to unhoused neighbors, connected teens in four high schools with primary and reproductive health services, and distributed more than 155,000 pounds of fresh food to families facing hunger. You made it possible for new mothers to have doula and WIC support, for older adults to live safely at home, and for immigrants and refugees to receive care in their own language. You supported survivors of trauma and violence, and gave young people opportunities to build skills and resilience.

Thanks to you, CHA continues to break down barriers and bring care where it's needed most.

#1 for Community Benefit among Massachusetts Hospitals [Lown Institute]

75 community health workers trained

8,200+ people served through our **Senior Living Program**

500+ patients treated through Street Medicine and shelter based clinics



Community Health Teams

Engagement & Evaluation
Health Education & Access
Healthcare for the Homeless
HIV Services
Sexual & Reproductive Health
Victims of Violence
Women, Infants & Children (WIC)
Youth Initiatives

Focus Areas

Access to Care
Access to Healthy Food and
Physical Activity
Mental Health
Social, Economic & Built Environment
Substance Use Prevention

Populations of Focus

BIPOC Communities
Housing Unstable Persons
Immigrants and Refugees
LGBTQ+ Communities
Lower Income/
Uninsured and Under-Insured
Seniors
Young People

"I didn't have the full support I now receive."

Your Compassion in Action: Claudete's Journey to Better Health

For many older adults, managing chronic conditions like high blood pressure and diabetes can feel overwhelming — especially when combined with language barriers or isolation. This was the case for Claudete when she first connected with Cambridge Health Alliance.

At that time her health was not good. She struggled with diabetes and felt unheard by her previous doctor. "I didn't feel listened to," she recalls. "I didn't have the full support I now receive."

Everything changed when Claudete joined CHA's group for Portuguese-speaking seniors (the Girassol Group). The community health workers, who led this group in Portuguese, opened the door to CHA's Program of All-inclusive Care for the Elderly (PACE), which quickly became a lifeline. Through PACE, Claudete received medical care and daily essentials that kept her safe and independent — transportation, meals, laundry support, and home adaptations like a higher bed with railings and a shower chair.

Claudete's support grew as CHA community health workers connected her with other programs and resources. She joined workshops on high blood pressure and participated in CHA's Shop with a Doc program, in which she and others went to a grocery store with a doctor and learned to make healthier food choices. She also benefited from the CHA PACE food program, which complemented her health care. Each step strengthened her knowledge and confidence. "I learned about the risks of high blood pressure, how to measure it properly, and that certain foods can be harmful," she says.



The results have been profound. Claudete changed her diet, started taking her medication as prescribed, and gained confidence in managing her health. "Now I feel more confident about exercising, eating properly, and even sharing this knowledge with others," she explains. Just as important, she found joy and connection learning alongside peers and working with a community health worker in her own language. "I fully understand the explanations and feel supported," she noted with a smile. Instead of relying on the health system primarily when she is unwell, Claudete is now focused on prevention—building healthy habits that reduce the need for urgent care.

Now Claudete looks to the future with hope: "I want to maintain my quality of life." Thanks to you, she can. Your generosity ensures CHA can meet people like Claudete where they are — providing not just medical care but also the education, community, and cultural connection that make lasting health possible.



24,500+ family planning visits

500+ trained in mental health first aid, including in Spanish

155,000 pounds of food reached 6,000+ people at the Revere Mobile Market

2,900+ screened for social determinants of health by community health workers

55+ trained on hypertension interventions at CHA and through our community partners

Academics

Revolutionizing Medical Education in Our Community and Worldwide

Partnering with renowned medical schools, CHA provides patient-centered training in a variety of specialties.

CHA offers residencies, fellowships, and training programs in fields ranging from family medicine and psychiatry to dental health, psychology, social work, and more. In partnership with Harvard, Tufts, and other leading institutions, we are training a new generation of caregivers to deliver the highest quality, evidence-based care with deep compassion and a commitment to advocacy.

The Harvard Medical School-Cambridge Integrated Clerkship: Clinical Excellence and Teaching Students to See the Whole Person

Cambridge Health Alliance has always been a place where innovation grows from our mission to care for people holistically—with excellence, compassion, and equity. That commitment led CHA and Harvard Medical School to create the Cambridge Integrated Clerkship (CIC) in 2004—a landmark innovation that is a national and international model for medical education.



The CIC powerfully transformed education and has been reproduced at leading medical schools across the United States and worldwide-notably at institutions committed to underserved people. Unlike traditional medical education, where students rotate briefly through hospital services, the CIC pairs each student with experienced clinicians who serve as educators and mentors. Students work with a set of their mentors' patients whom they care for over the course of a full year—during clinic visits, hospitalizations, surgeries, and even home care. By experiencing the whole story of illness and healing, students learn to treat people, not just diagnoses. This innovation has been featured in leading academic journals and major media outlets, including the New York Times and Voice of America.

The results are extraordinary. CIC graduates not only perform at the highest academic levels, but years later remain more patient-centered and committed to advocacy than their peers. As CIC director and co-founder Dr. David Hirsh explains, "Our goal was to harness the students' idealism and altruism to drive their learning, sense of duty, and mastery of the science." Patients see the difference too: "Now we are having difficulty keeping up with patient requests for their 'own personal medical student." ■



"Good enough or even great enough can't be our standard. We need to allow medical students to be their fullest selves and to support their highest ideals of patient care."

Dr. David Hirsh, Professor of Medicine and Associate Dean, Undergraduate Medical Education, Harvard Medical School; Director and Co-founder of the CIC 474 staff with faculty appointments at Harvard or Tufts medical schools

184 medical, psychology, dental, pharmacy, public health, and social work students trained

A Student's Story:

R.J. Russel

For West Point graduate R.J. Russel, the CIC was transformational. "I have always sought purpose," he said. "What I discovered is that the CIC allows you as a med student to make more of an impact than you could anywhere else. I couldn't have asked for a better place to train."

That impact came from building relationships. R.J. recalls supporting an immigrant father, raising children alone, who was diagnosed with colon cancer. "He never asked, 'Will I be okay?' He just kept asking, 'What happens to my kids? Who will take care of them?' It taught me that what physicians worry about is sometimes different from what patients worry about—you need to acknowledge both."

Another patient with multiple chronic conditions, including Alzheimer's, revealed to R.J. how deeply health is tied to community. She had little family but was surrounded by friends and neighbors who stepped in as caregivers. Often she arrived at her appointments accompanied by a close friend who was herself struggling with cirrhosis and substance use. Supporting them both gave R.J. a new perspective. "I saw them through every stage and learned about their everyday reality," he recalled. "It gave me a holistic view—not just of disease, but of what people really need. I came to understand how health conditions can't be separated from issues like housing, nutrition, or the presence of supportive relationships."



Guided by CHA mentors who taught him to "think like a physician," R.J. is carrying these lessons into the future. After completing his military service, he plans to return to Michigan to practice emergency medicine in Detroit, serving diverse, underresourced communities much like those he found at CHA. "I'm grateful to have grown up as a physician in this environment," he reflected. "The experiences and relationships I built here will stay with me for the rest of my life." ■

While philanthropy does not directly fund the CIC, your support makes CHA a unique home for programs like this—an academic health system rooted in equity, humanism, and innovation.

Research Funding Drives Discovery and Improves Care at CHA and Beyond

Thanks to you, research at CHA is transforming how we care for patients. Your generosity fuels groundbreaking studies that explore how early childhood experiences shape lifelong health, how mindfulness can ease suffering and improve recovery, how addiction can be treated more effectively, and how youth and families can be supported through mental health challenges.

Through the work of **10 research centers**, CHA investigators are uncovering answers that lead to **new treatments and stronger systems of care**. Because of you, research discoveries born at CHA are improving the quality of care for our patients, and being shared and applied in communities worldwide. ■



Smarter Care: Redefining **Suicide Prevention for Youth**

Youth suicide is a devastating public health crisis. For families, clinicians, and communities, the stakes could not be higher. At CHA, child psychiatrist and suicide researcher Dr. Nicholas Carson is leading groundbreaking work to answer a vital question: What kinds of treatment may truly save young lives? In a recent study, Dr. Carson and his team used new methods to analyze data from thousands of young patients at CHA who received outpatient mental health care after a hospitalization for suicidal thoughts or behavior. The results were both surprising and hopeful. "One of our key findings is that more treatment isn't always better," Dr. Carson explains. "Regular and intensive follow-up therapy visits were effective in reducing suicidal behavior; however, in some cases, fewer, targeted visits were iust as effective. That means health systems like CHA can reach more young people at risk—and that can save lives."

For clinicians, this kind of evidence is invaluable. Suicide prevention is one of the most urgent challenges in child and adolescent psychiatry, especially in communities like those served by CHA, yet it remains an under-researched area. Mental health providers make educated treatment decisions about risk, despite great challenges in predicting suicide accurately, all while trying to balance the intensity of care with scarce resources. CHA's study helps fill that gap, giving providers practical evidence they can use right now in their daily practice.

This discovery matters for every health system, but especially for safety-net providers like CHA, where demand for mental health services far exceeds available resources.

Dr. Nicholas Carson Division Chief, Child and Adolescent Psychiatry, Cambridge Health Alliance: Associate Professor of Psychiatry, Harvard Medical School



"We can make sure every child gets the right care, at the right time."

By identifying the most effective approaches, CHA is showing the nation how to provide high-quality, life-saving care equitably—even when resources are limited.

And because CHA's patient population is uniquely diverse, this research also shines light on the role of culture, language, and social determinants in treatment outcomes. With each study. CHA builds stronger evidence to guide clinicians everywhere toward interventions that work for all children, not just a few. "Youth suicide has a devastating impact on families and communities. By looking closely at what works best, we can make sure every child gets the right care, at the right time," says Dr. Carson.

Thanks to your support, CHA is not only caring for young people in our community—it is shaping the future of suicide prevention across the country.



The Academic Poster Session is a signature CHA event, sponsored by the Office of Academic Affairs. It provides an opportunity for our community to share interests and accomplishments and to forge new collaborations across departments and work sites.

Research at a Glance

At CHA, your gift supports research that is shaping the future of health care:

- Biobehavioral Family Studies Lab studying how early experiences and trauma shape child development and mental health from infancy to adolescence.
- Cambridge Health Justice Lab using data analytics to advocate for policies that advance health equity and create a healthier society for all.
- Center for Health Equity Education and Advocacy training health professionals to be powerful advocates for health equity based on research.
- Center for Mindfulness and Compassion conducting research to improve physical and mental health in diverse communities.
- Children's Health Initiative developing new evidence-based models of care to improve mental health services for children.

- **Division on Addiction** leading global studies on substance use, gambling addiction, treatment outcomes, and reducing stigma in addiction care.
- Health Evaluation Research Lab designing and testing interventions that improve physical and mental health outcomes in diverse communities.
- Institute for Community Health conducting applied research and program evaluations with diverse community partners—including through its Leah Zallman Center for Immigrant Health Research—to maximize their impact.
- Psychiatry Research Office supporting investigators and driving innovations in suicide prevention, early psychosis care, and other psychiatric treatments.
- Supplement Research Program leading vital research on supplement safety to protect consumers and educate the public nationwide.

Looking Ahead

Dr. Liz Gaufberg Chief Academic Officer. Cambridge Health Alliance: Associate Professor of Medicine and Psychiatry, Harvard Medical School



Fostering Curiosity, Shaping the Future:

Dr. Liz Gaufberg Leads as Chief Academic Officer

With your partnership, CHA has built a reputation for equitable care and innovation that attracts extraordinary leaders. One such leader is Dr. Elizabeth ("Liz") Gaufberg, whose career has been intertwined with CHA for more than three decades and who now steps into the role of Chief Academic Officer. Dr. Gaufberg's new role supports a strategic priority for CHA—enhancing the training of future physicians and ensuring that our innovations in research and education shape the national conversation on health care.

Dr. Gaufberg's own path reflects CHA's deep commitment to patients, research, and training that extends far beyond our walls. She first arrived at CHA as a resident in both internal medicine and psychiatry, drawn to our focus on compassionate care for underserved communities. She chose to devote her entire professional life to CHA—caring for patients with complex medical and psychiatric needs while discovering her passion for teaching and innovation. "CHA gave me the space and encouragement to become the kind of physician and educator I wanted to be." Dr. Gaufberg reflects. "I've always believed that medicine begins with human connection, and CHA has allowed me to put that belief into action."

"I've always believed that medicine begins with human connection, and CHA has allowed me to put that belief into action."

In 2004, she joined co-founders Drs. David Hirsh and Barbara Ogur on the team leading the internationally renowned Harvard Medical School-Cambridge Integrated Clerkship (CIC). The CIC reimagined traditional medical education by allowing students to care for patients longitudinally and learn yearlong from faculty mentors rather than rotating through brief specialty blocks. The success of the CIC model has spurred the development of longitudinal integrated educational design in nearly half of the medical schools around the country and a growing number abroad as well. Dr. Gaufberg contributed to research showing that CIC graduates perform at the highest academic levels and her landmark study demonstrated that students sustain enhanced patientcenteredness for years following their clerkship. Students describe the program as "life-changing." Her longtime colleague, Dr. David Hirsh, praises the transformative nature of her work: "Liz is a true architect of humanistic medical education; she has influenced schools across the country and the world to see excellence and compassion as one."



Beyond the CIC, Dr. Gaufberg founded CHA's Center for Professional and Academic Development and has devoted her scholarship to understanding and reshaping the "hidden curriculum" of medicine—the cultural forces that influence how physicians relate to patients and to one another. Her research has explored professional identity formation, reflective practice, and the use of arts and humanities to strengthen skills like observation, empathy, and communication. She co-directs the Harvard Macy Institute's Art Museum-based Fellowship and has been recognized nationally for her leadership in humanism in medicine, including receiving the 2024 Pearl Birnbaum Hurwitz Humanism in Healthcare Award. "Through her teaching and mentorship..., Dr. Gaufberg has changed our world for the better," said Dr. Kathleen Reeves, President and CEO of the Arnold P. Gold Foundation.

Now, as Chief Academic Officer, Dr. Gaufberg will guide CHA's academic vision and ensure that research and training remain closely tied to patient care. She sees opportunities to expand innovation grants, reconnect with alumni, and co-create solutions alongside patients and donors. "Together, with our community and supporters, we can create an even stronger health care system that never loses sight of its most important commitment—our patients," she says. Her appointment signals CHA's priority to grow academics as a force for excellence. equity, and innovation. With your continued partnership, CHA can carry the gift of health into the future—not only for the patients we serve today, but for countless others who will benefit from the leaders we train and the ideas we advance.

Gifts of Healing

Celebrating Your **Partnership**

The gift of health is the gift of everything: a child's ability to learn, an adult's chance to work, and a family's opportunity to thrive. Your generosity ensures every member of our community has access to the care they deserve. Your generosity ensures that rising health care providers are trained to provide patient-centered, community-based care. Finally, your generosity ensures that cutting edge research studies the needs of the diverse populations CHA serves.

Thank you for supporting compassion, care, and innovation at CHA. Whether by attending our Gala, walking in Move for Books, making a recurring gift, sponsoring an event, providing a grant, or lending your leadership, you are part of our alliance that ensures health belongs to everyone. In these pages, we celebrate you and the profound impact of your gifts.



The Art of Healing Gala

Thank you to all who celebrated with us at CHA's 2025 Art of Healing Gala in June. Together we raised more than \$770,000, which will help fund CHA's most pressing patient care needs. Your generous support of equitable health care is more than a gift—it's a lifeline for patients and families who rely on CHA every single day. We are inspired by your commitment to patient care.



Dr. Assaad J. SayahPresident and CEO,

Cambridge Health Alliance







A Celebration of Partnership: **Honoring the Davis Family**

At our Art of Healing Gala, we were honored to recognize the Davis family. For years, they have shown deep leadership in expanding equitable access—across health, education, housing, and more—in Greater Boston.

Most recently the Davis family's vision came to life through their generous three-year gift, which launched CHA's Lung Patient Navigation program. This innovative effort provides dedicated navigators who guide patients through screenings, diagnoses, and treatment plans—ensuring no one falls through the cracks. As they shared, "A lot of this is about equity and it's about unlocking opportunity." With the Davis family's support, thousands of patients now have access to earlier detection, timely follow-up, and the reassurance of someone walking beside them in their care journey.

We are deeply grateful for their partnership, their vision, and all they help us achieve.









You Moved for Books—and for the Wellbeing of Children

A healthy childhood starts with more than medicine—it starts with opportunity, joy, and curiosity. Thanks to your energy and support in our Move for Books event, we raised almost \$30,000, which allowed us to distribute thousands of free books to our pediatric patients at their appointments—giving them something to read, to dream, to learn.

Helping children engage with books expands childhood literacy and improves high school graduation rates. Your support is making a difference.

You Gave Generously in So Many Ways

Every day we are inspired by how you have made our communities stronger, healthier, and happier. Your investment enables CHA to innovate, expand, and adapt so everyone in our communities can thrive. Through recurring donations, corporate gifts, grant funding, and more, you have made a lasting impact that reaches far beyond greater Boston.

Thank you for leading the way to a healthier future for all.

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"I choose to support CHA because it delivers the highest quality care to working families—the very people who care for us every day. With visionary leaders and a deep commitment to excellent care for all, CHA is leading where the need is greatest, especially in youth mental health. Supporting this work is one of the most urgent investments we can make in the health of our communities."

Jonathan Fleming, Chair, CHA Foundation Board

Shaylagh	Cerulli,	MD
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Avanti Khandekar James Hook Jane and Adam Licurse "I believe in CHA and am incredibly proud to be a long-time employee. That's why I signed up for payroll deduction so many years ago. It's a small, but powerful way to give back and help others get the outstanding health care we all deserve."

Jeff Nusbaum, Senior Director, Program & Services Marketing, CHA

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Laura Rogers and Michael Shear, MD Rebecca Rogers, MD, and Daniel Loss

Lolita and Lawrence Roland

"I have been blessed to be part of CHA for 24 years. It's a wonderful place where our patients receive excellent care, and for me, to give is a privilege. I may not give a large amount, but I know that every little bit makes a difference. Whenever I have the opportunity to help, I do."

Vilma Cabrera, Medical Assistant, Windsor Street Care Center, CHA

Carole Root* Larry Rosenberg Lisa Rosenfeld

Andrew Rusczek William Rutnam Maureen E. Ryan

Michael Ryan Michael Sage*

Sangeeta Sakaria, MD Yamini Saravanan, MD

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Donor Spotlight:

Nourishing Our Community

At CHA, caring for the whole person means addressing challenges like food insecurity. The Revere Mobile Market embodies this effort, providing free fresh produce and pantry items to families on the first Saturday of every month.

This year we're honored to welcome a new partner: Cambridge **Savings Bank.** Their recent grant extends the market's reach by adding health education efforts like hypertension screenings and vaccine clinics—connecting nutrition with broader wellness.

"At Cambridge Savings Bank, we believe that building healthier communities starts with meeting people where they are — and that means addressing fundamental needs like nutrition and preventative care together. This initiative is a powerful example of what we can achieve when we work side by side to nourish our communities," says Jeri Foutter, First Vice President of Community Partnerships and Foundation Officer at the bank. With the help of Cambridge Savings Bank and cornerstone partners The Greater Boston Food Bank and Point32Health, CHA is able to continue to provide health care in our communities, right where they need it.

Together, this alliance made a tremendous impact. In the last year we distributed 154,996 pounds of food to 1,519 households, serving **6,014 people**. With the addition of Cambridge Savings Bank's support, we provide about 80 hypertension screenings per market session as well.

We are deeply grateful to Cambridge Savings Bank, The Greater Boston Food Bank, and Point32Health for their enduring commitment. Together, we are building a healthier future for all.

Leadership

Guided by **Dedicated Leaders**

At the core of Cambridge Health Alliance are volunteer leaders whose time, wisdom, and passion guide us every day. We are deeply grateful to our CHA Board of Trustees and CHA Foundation Board—your leadership strengthens every physician, nurse, researcher, educator, and patient who is part of CHA's journey toward excellence.

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"I was first inspired to support CHA because of its extraordinary mental health services, but I quickly discovered that this same level of compassionate, excellent care defines everything they do. I am constantly in awe of the commitment of the entire CHA team."

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Lia Taniguchi, Secretary

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Dear Friends,

Your generosity is at the heart of every accomplishment you have seen in these pages. This report has shared highlights from the past year at CHA—snapshots of the incredible impact you made possible.

What sets CHA apart is its unwavering commitment to providing excellent care for all. As a safety-net health system, we care for working families, recent immigrants, and neighbors who speak dozens of languages—people who often face barriers to high-quality care. This past year, your support for the three essential pillars of CHA—patient care, research, and training—was vital in enabling us to break down those barriers, both in the communities we serve and beyond.

Your philanthropy fueled important advances this year: from new technology that expands access and attracts leading physicians, to patient navigators who help individuals get the most out of CHA's health care services. Just as important, your gifts helped CHA respond to urgent needs in youth mental health, where our community behavioral health centers provided timely support at a moment of national crisis.

Each success we have shared was possible because of you. From patients receiving care in their own language to young people finding hope in the midst of crisis, your generosity is changing lives and providing a beacon of hope. Thank you for your partnership in bringing "Care to the People" and for making this extraordinary work possible.

With gratitude,

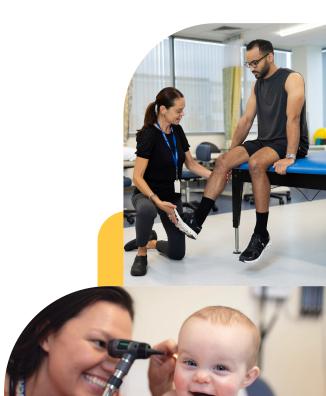
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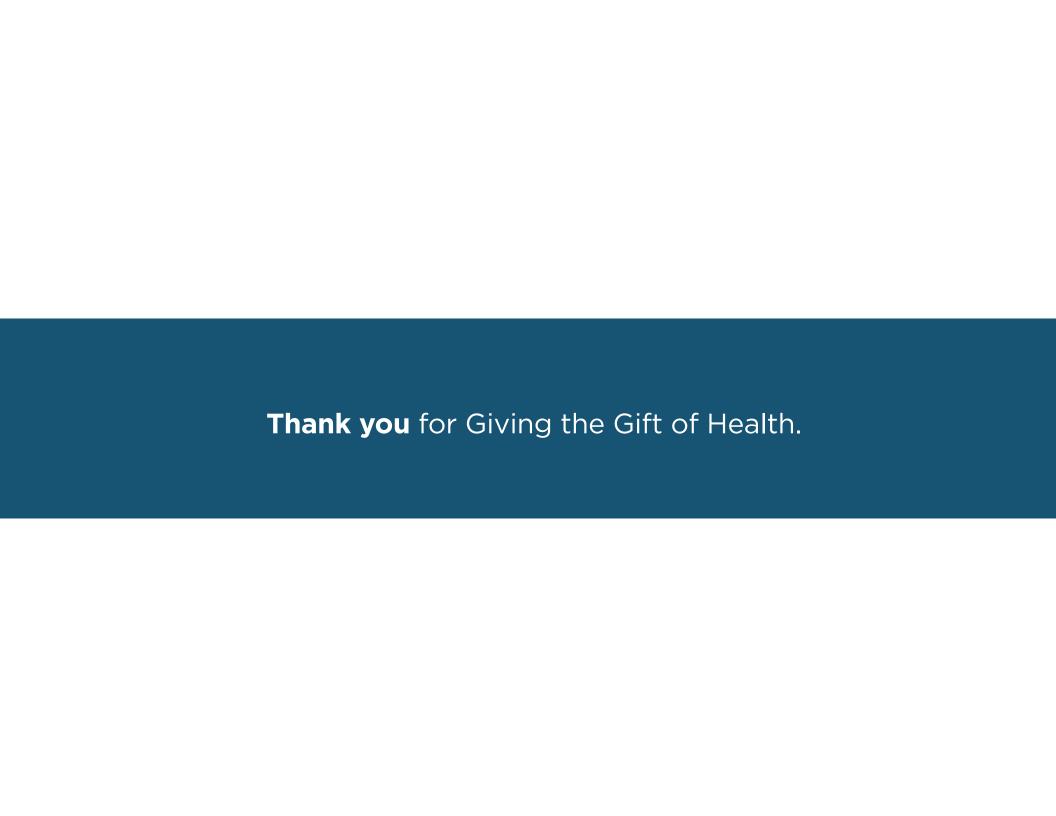
Chair, Cambridge Health Alliance Foundation Board

Julie Sun

Chief Development Officer. Cambridge Health Alliance Foundation







The Gift of Health Belongs to Everyone—Because of You.

Your generosity brings exceptional, innovative care to our communities, touching lives here and far beyond. On behalf of the patients, families, clinicians, researchers, and trainees whose lives and work you support—thank you.

challiance.org | 617.591.4080 | chafoundation@challiance.org



